CONSOLIDATED FINANCIAL STATEMENTS

AND

INDEPENDENT AUDITORS' REPORT

DECEMBER 31, 2020 AND 2019





CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of **Bread of Life, Inc.**Malden, Massachusetts

We have audited the accompanying consolidated financial statements of Bread of Life, Inc., (a Massachusetts nonprofit organization), which comprise the consolidated statements of financial position as of December 31, 2020 and 2019, and the related consolidated statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Bread of Life, Inc., as of December 31, 2020 and 2019, and the changes in its net assets and its cash flows for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

Barrett & Scibelli, LLC

Winchester, Massachusetts

January 14, 2022

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

DECEMBER 31, 2020 AND 2019

ASSETS

| | | 2020 | 2019 | | |
|---------------------------------------|----------|-------------|------|-----------|--|
| Assets | | | | | |
| Cash and cash equivalents | \$ | 666,715 | \$ | 262,435 | |
| Cash - restricted | | 1,413,293 | | 492,153 | |
| Contributions receivable | | 102,717 | | 26,184 | |
| Prepaid insurance | | 10,982 | | 8,935 | |
| Property and equipment | | | | | |
| Building | | 750,000 | | 750,000 | |
| Equipment | | 13,791 | | 13,791 | |
| Vehicles | | 71,834 | | 71,834 | |
| Total fixed assets | | 835,625 | | 835,625 | |
| Less: accumulated depreciation | | (198,350) | | (179,292) | |
| Property and equipment, net | | 637,275 | | 656,333 | |
| | | | | | |
| Total assets | \$ | 2,830,982 | \$ | 1,446,040 | |
| <u>LIABILITIES AN</u> | D NET AS | <u>SETS</u> | | | |
| Liabilities | | | | | |
| Accounts payable and accrued expenses | \$ | 19,789 | \$ | 18,822 | |
| Mortgage notes | | 627,542 | | 642,980 | |
| Note payable-other | | 100,000 | | 100,000 | |
| Total liabilities | | 747,331 | | 761,802 | |
| Net assets | | | | | |
| Without donor restrictions | | 670,358 | | 192,085 | |
| With donor restrictions | | 1,413,293 | | 492,153 | |
| Total net assets | | 2,083,651 | | 684,238 | |
| Total liabilities and net assets | \$ | 2,830,982 | \$ | 1,446,040 | |

STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

| | 2020 | | | 2019 | | | | |
|--|---------------|--------------|--------------|---------------|--------------|------------|--|--|
| | Without Donor | With Donor | | Without Donor | With Donor | | | |
| | Restrictions | Restrictions | Total | Restrictions | Restrictions | Total | | |
| Revenue and support | | | | | | | | |
| Public support | | | | | | | | |
| Government grants | \$ 92,772 | \$ - | \$ 92,772 | \$ 129,335 | \$ - | \$ 129,335 | | |
| Foundation and private grants | 231,146 | 1,034,149 | 1,265,295 | 134,184 | 310,248 | 444,432 | | |
| Fundraising events, gifts, & contributions | 652,658 | | 652,658 | 199,770 | | 199,770 | | |
| Total public support | 976,576 | 1,034,149 | 2,010,725 | 463,289 | 310,248 | 773,537 | | |
| Other revenue | | | | | | | | |
| Interest income | 476 | - | 476 | 2 | - | 2 | | |
| Donated space, goods, and services | 1,325,615 | - | 1,325,615 | 1,280,736 | - | 1,280,736 | | |
| Net assets released from restrictions | 113,009 | (113,009) | | 78,990 | (78,990) | | | |
| Total other revenue | 1,439,100 | (113,009) | 1,326,091 | 1,359,728 | (78,990) | 1,280,738 | | |
| Total support and revenue | 2,415,676 | 921,140 | 3,336,816 | 1,823,017 | 231,258 | 2,054,275 | | |
| Expenses | | | | | | | | |
| Program services | | | | | | | | |
| Meals program - purchased | 237,100 | - | 237,100 | 203,679 | - | 203,679 | | |
| Meals program - donated | 103,058 | - | 103,058 | 72,556 | - | 72,556 | | |
| Food pantry - purchased | 175,248 | - | 175,248 | 150,545 | - | 150,545 | | |
| Food pantry - donated | 1,182,341 | | 1,182,341 | 1,155,908 | | 1,155,908 | | |
| Total program services | 1,697,748 | | 1,697,748 | 1,582,688 | | 1,582,688 | | |
| Supporting services | | | | | | | | |
| Administrative - purchased | 95,190 | = | 95,190 | 86,049 | = | 86,049 | | |
| Administrative - donated | 40,216 | - | 40,216 | 52,272 | - | 52,272 | | |
| Fundraising - purchased | 104,249 | | 104,249 | 114,148 | | 114,148 | | |
| Total supporting services | 239,655 | | 239,655 | 252,469 | | 252,469 | | |
| Total expenses | 1,937,403 | | 1,937,403 | 1,835,157 | | 1,835,157 | | |
| Change in net assets | 478,273 | 921,140 | 1,399,413 | (12,140) | 231,258 | 219,118 | | |
| Net assets, beginning of year | 192,085 | 492,153 | 684,238 | 204,225 | 260,895 | 465,120 | | |
| Net assets, end of year | \$ 670,358 | \$ 1,413,293 | \$ 2,083,651 | \$ 192,085 | \$ 492,153 | \$ 684,238 | | |

STATEMENT OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED DECEMBER 31, 2020

| | Program Expenses | ninistrative expenses | indraising Expenses | Total |
|----------------------------------|---------------------|--------------------------|------------------------|-----------------|
| Salaries and wages | \$ 229,770 | \$ 34,465 | \$ 22,977 | \$ 287,212 |
| Marketing | - | _ | 64,920 | 64,920 |
| Employee benefits | 49,830 | 7,475 | 4,983 | 62,288 |
| Interest expense | - | 36,220 | - | 36,220 |
| Payroll taxes | 21,852 | 3,278 | 2,185 | 27,315 |
| Client food and personal items | 21,293 | 3,194 | 2,129 | 26,616 |
| Depreciation | 19,231 | - | - | 19,231 |
| Utilities | 10,768 | 1,615 | 1,077 | 13,460 |
| Van expenses | 9,862 | 1,479 | 986 | 12,327 |
| Dues, subscriptions and licenses | 9,828 | 1,474 | 983 | 12,285 |
| Rental space | 9,600 | 1,440 | 960 | 12,000 |
| Accounting services | 8,000 | 1,200 | 800 | 10,000 |
| Fees and licenses | 5,706 | 856 | 571 | 7,133 |
| Office and program supplies | 4,402 | 660 | 440 | 5,503 |
| Insurance | 4,112 | 617 | 411 | 5,140 |
| Postage and delivery | 4,100 | 615 | 410 | 5,125 |
| Telephone | 3,554 | 536 | 373 | 4,463 |
| Miscellaneous | 261 | 39 | 26 | 326 |
| Other professional fees | 179 | 27 | 18 | 224 |
| Subtotal | 412,349 | 95,190 | 104,249 | 611,788 |
| Donated goods and services | | | | |
| Volunteer services | - | 8,760 | - | 8,760 |
| Client food and personal items | 1,285,399 | - | - | 1,285,399 |
| Space/facility usage and parking | 31,456 | - | | 31,456 |
| Subtotal | 1,316,855 | 8,760 | - | 1,325,615 |
| Total expenses | \$ 1,729,204 | \$ 103,950 | \$ 104,249 | \$ 1,937,403 |

STATEMENT OF FUNCTIONAL EXPENSES

FOR THE YEARS ENDED DECEMBER 31, 2019

| | Program Expenses | Fui | ndraising | neral and ninistrative | Total |
|----------------------------------|---------------------|-----|-----------|---------------------------|-----------------|
| Salaries and wages | \$ 181,623 | \$ | 27,243 | \$ 18,162 | \$ 227,029 |
| Marketing | - | | - | 81,164 | 81,164 |
| Employee benefits | 36,794 | | 5,519 | 3,679 | 45,993 |
| Interest expense | - | | 36,573 | - | 36,573 |
| Client food and personal items | 25,898 | | 3,885 | 2,590 | 32,372 |
| Depreciation | 24,120 | | - | - | 24,120 |
| Payroll taxes | 18,396 | | 2,759 | 1,840 | 22,995 |
| Van expenses | 12,226 | | 1,834 | 1,223 | 15,283 |
| Utilities | 10,495 | | 1,574 | 1,050 | 13,119 |
| Rental space | 10,052 | | 1,508 | 1,005 | 12,565 |
| Accounting services | 6,400 | | 960 | 640 | 8,000 |
| Fees and licenses | 6,151 | | 923 | 615 | 7,689 |
| Insurance | 5,605 | | 841 | 560 | 7,006 |
| Dues, subscriptions and licenses | 5,602 | | 840 | 560 | 7,002 |
| Office and program supplies | 4,300 | | 645 | 430 | 5,375 |
| Postage and delivery | 2,862 | | 429 | 286 | 3,577 |
| Telephone | 2,757 | | 414 | 276 | 3,446 |
| Other professional fees | 620 | | 93 | 62 | 775 |
| Miscellaneous | 323 | | 9 | 6 | 338 |
| Subtotal | 354,224 | | 86,049 | 114,148 | 554,421 |
| Donated goods and services | | | | | |
| Volunteer services | - | | 19,116 | - | 19,116 |
| Client food and personal items | 1,228,464 | | - | - | 1,228,464 |
| Space/facility usage and parking | 33,156 | | - | - | 33,156 |
| Subtotal | 1,261,620 | | 19,116 | - | 1,280,736 |
| Total expenses | \$ 1,615,844 | \$ | 105,165 | \$ 114,148 | \$ 1,835,157 |

STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

| | 2020 | | | 2019 | | |
|---|------|-----------|----|----------|--|--|
| Cash flows from operating activities | | | | | | |
| Change in net assets | \$ | 1,399,413 | \$ | 219,118 | | |
| Adjustments to reconcile change in net assets | | | | | | |
| to net cash provided by operating activities: | | | | | | |
| Depreciation | | 19,231 | | 24,120 | | |
| Changes in: | | | | | | |
| Grants and contributions receivable | | (76,533) | | 2,915 | | |
| Prepaid expenses and other assets | | (2,047) | | (604) | | |
| Accounts payable and accrued expenses | | 967 | | (136) | | |
| Net cash provided by | | | | | | |
| operating activities | | 1,341,031 | | 245,413 | | |
| Cash flows from investing activities | | | | | | |
| Purchase of property and equipment | | | | (953) | | |
| Net cash used by | | | | | | |
| investing activities | | - | | (953) | | |
| Cash flow from financing activities | | | | | | |
| Note payment | | (15,611) | | (40,669) | | |
| Net cash used by financing activities | | (15,611) | | (40,669) | | |
| Net increase in cash | | 1,325,420 | | 203,791 | | |
| Cash, beginning of year | | 754,588 | | 550,797 | | |
| Cash, end of year | \$ | 2,080,008 | \$ | 754,588 | | |

NOTES TO FINANCIAL STATEMENTS

NOTE A - ORGANIZATION

Bread of Life (the "Organization") is a non-profit, non-denominational faith-based organization serving the communities north of Boston, with a mission to feed the body and to nurture the soul. Found in 1980 and incorporated as a non-profit in 1992, Bread of Life brings together over 500 volunteers from 45 partner organizations from the faith community, businesses, civic organizations, schools, healthcare, government, and social service agencies from Malden, Everett, Medford, Melrose, Wakefield, Reading, and Peabody to offer free food to hungry, homeless, and isolated people. Bread of Life distributes the equivalent of one million free meals per year. Services provided include evening meals held four nights a week in Malden, food pantries in Malden and Everett, grocery delivery to senior citizens in public housing in Malden, Everett, Melrose, and Medford, and food delivery to at-risk teens and homeless families sheltered in local motels.

Principles of Consolidation

The consolidated financial statements include the accounts of the Organization and its wholly owned subsidiary, 54 Eastern Ave Malden, LLC. All significant intercompany accounts and transactions have been eliminated in consolidation. Unless otherwise noted, these consolidated entities are hereinafter referred to as "Bread of Life."

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The accompanying consolidated financial statements have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America.

Use of Estimates

The presentation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Cash and Cash Equivalents

All cash and highly liquid financial instruments with original maturities of three months or less, which are neither held for nor restricted by donors for long-term purposes, to be cash and cash equivalents. Cash and highly liquid financial instruments restricted to building projects, endowments that are perpetual in nature, or other long-term purposes are excluded from this definition.

Restricted Cash

Restricted cash represents amounts received from donors to be utilized for the building project.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

Contributions Receivable

The Organization records contributions receivable that are expected to be collected within one year at net realizable value. Contribution's receivable expected to be collected in future years are initially recorded at fair value using present value techniques incorporating risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the asset. In subsequent years, amortization of the discounts is included in contribution revenue in the statements of activities. The allowance for uncollectible promises to give is based on historical experience, an assessment of economic conditions, and a review of subsequent collections. Promises to give are written off when deemed uncollectible.

Property and Equipment

Property and equipment is recorded at cost if purchased or at estimated fair value at the date of gift if donated, net of accumulated depreciation. The Organization's policy is to capitalize property and equipment costs of \$1,000 or more. Major additions and improvements are capitalized while maintenance and repairs, which do not extend the lives of the respective assets, are expensed in the year incurred.

Property and equipment are depreciated using straight-line methods over the estimated useful lives of the assets as follows:

Building 39 years Equipment 3-5 years Vehicles 5 years

Net Assets

The Organization reports information regarding its financial position and activities according to the following classes of net assets based on the existence or absence of donor-imposed restrictions:

Without donor restrictions - net assets that are not restricted by donors and may include net assets whose use is limited by internally imposed restrictions.

With donor restrictions – net assets subject to donor-imposed restrictions that will be met either by actions of the Organization or the passage of time. Upon fulfillment of all donor limitations, the donor restricted net assets are released from restriction.

Revenue and Support

The Organization receives revenues and support from contributions, grants, fundraising events and government contracts.

Contributions received are recorded as without donor restriction or with donor restriction support depending on the existence and or the nature of any donor restrictions. Unrestricted contributions, including unconditional promises to give, are recognized as support in the period received or unconditionally pledged.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

Revenue and Support - Continued

Conditional promises to give are recognized as contributions when substantially all conditions are met. Contributions of noncash assets are reported at their estimated fair value. All other donor-restricted contributions are reported as increases in net assets with donor restrictions depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Contributions restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions are satisfied or expire in the same year in which the contributions are recognized. Fundraising event revenue is recognized when the event has taken place.

Contributions of donated services that create or enhance nonfinancial assets or require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation, are recorded at their fair value in the period in which the services are provided.

Income Taxes

The Organization is exempt from federal income taxes as provided under Internal Revenue Code (IRC) Section 501(c)(3) and is generally exempt from Federal income taxes under Section 501(a).

The Organization was incorporated in 1992 under the provisions of Massachusetts General laws Chapter 180 and qualifies as a tax-exempt, not-for-profit corporation under Section 501(c)(3) of the Internal Revenue Code. Bread of Life, Inc. has been classified as an organization which is not a private foundation under Section 509(a); accordingly, contributions made to this Organization qualify for the maximum charitable deduction for federal income tax purposes.

Accounting principles generally accepted in the United States of America prescribe the threshold a tax position is required to meet before being recognized in the financial statements. A liability for uncertain tax positions is recognized and recorded as a component of current income tax expense for differences between financial and income tax reporting positions which do not meet this threshold. Any interest and penalties related to uncertain tax positions are recorded as a component of income tax expense. The Organization has reviewed its tax positions that remain subject to examination by tax authorities and has not identified any material uncertain tax positions and thus has not recorded any liability at December 31, 2020 and 2019.

The Organization's federal and state tax returns are subject to possible examination by taxing authorities until the expiration of the related returns statutes. In general, the federal and state tax returns have a three-year statute of limitation from the date the tax returns were due or filed, whichever is later. The Organization is no longer subject to examinations by tax authorities for years prior to 2016, and has no open examinations as of the date of these financial statements.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

Income Taxes - continued

54 Eastern Ave Malden, LLC was required to file partnership tax returns from 2014 - 2016, however, tax returns for those years were not filed and the ramifications are uncertain. If there is a penalty assessed for not filing, it is believed that it will not be material in amount and, therefore, has not been recorded in the financial statements.

Functional Allocation of Expenses

The costs for providing for various programs and supporting services have been summarized on a functional basis in the statements of activities and the statements of functional expenses. Accordingly, certain costs have been allocated by management among the programs and supporting services benefited.

Compensated Absences

Employees of the Organization are entitled to paid vacations, paid sick days off, depending on the job classification, length of services, and other factors. It is impractical to estimate the amount of compensation for future absences, and accordingly, no liability has been recorded in the accompanying statements. The Organization's policy is to recognize the costs of compensated absences when actually paid to employees.

Advertising

The Organization expenses advertising costs as they are incurred. Advertising/marketing costs were \$64,920 and \$81,164 for the years ended December 31, 2020 and 2019, respectively.

Adoption of New Accounting Standard

The Organization adopted the provisions of ASU 2018-08, Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made (Topic 958). The purpose of this pronouncement is to provide guidance in determining whether transactions are non-exchange or exchange and determining whether contributions are conditional. The adoption of this pronouncement did not have a material effect on these financial statements.

FASB issued ASU 2016-18, Restricted Cash (Topic 230). The purpose of this pronouncement is to provide guidance on the classification of restricted cash in the statement of cash flows. The Organization adopted the provisions of ASU 2016-18 on a retrospective basis and did not necessitate an adjustment to net assets in the prior period.

New Accounting Pronouncements

The Financial Accounting Standards Board issued Accounting Standards Update No. 2016-02 – *Leases*, and additional Accounting Standards Updates containing modifications to this standard. The standard is effective for periods beginning after December 15, 2021, for non-public entities.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

New Accounting Pronouncements – Continued

Implementation of this standard will require lessees to recognize a right to use asset and a lease liability, for all leases with terms longer than 12 months, on their statement of financial position. Management does not believe that this standard will have a material effect on the financial statements.

Adoption of New Accounting Standard

The Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2014-09 Revenue from Contracts with Customers (Topic 606) and additional ASUs containing modifications to ASU 2014-09 (collectively referred to as Accounting Standards Codification 606, Revenue from Contracts with Customers or the "new revenue recognition standard"). Under the new revenue recognition standard, revenue is recognized when a customer obtains control of promised goods or services and in an amount that reflects the consideration the entity expects to receive in exchange for those goods or services.

The principles in the standard should be applied using a five-step model that includes 1) identifying the contract(s) with a customer, 2) identifying the performance obligations in the contract, 3) determining the transaction price, 4) allocating the transaction price to the performance obligations in the contract, and 5) recognizing revenue when (or as) the performance obligations are satisfied.

On December 1, 2020, the organization adopted the new revenue recognition standard using the modified retrospective approach applied to contracts not completed as of the date of adoption. The adoption of this pronouncement did not have a material effect on these financial statements. The comparative financial statements have not been restated. The prior year is under the former revenue recognition standard, which is similar to the new revenue recognition policy.

NOTE C - LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The following reflects the Organization's financial assets of the consolidated statement of financial position date:

| | <u>2020</u> | <u>2019</u> |
|--|-------------------|-------------------|
| Financial assets at year-end: | | |
| Cash | \$ 2,080,008 | \$ 754,588 |
| Grants and contributions receivable | 102,717 | 26,184 |
| Total cash and receivables | 2,182,725 | 780,772 |
| Less restricted support greater than one year | (1,413,293) | (492,153) |
| Financial assets available to meet general operating | | |
| expenses within one year: | \$ <u>769,432</u> | \$ <u>288,619</u> |

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE C - LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS - CONTINUED

The Organization reviews its cash position on a regular basis to ensure that adequate funds are available to meet operating expenses. Management believes grants and contributions receivables will provide funds for operating expenses. For the year ended December 31, 2020, management believes the Organization has no liquidity issues.

NOTE D – GRANTS, CONTRIBUTIONS AND PLEDGES RECEIVABLE

Grants and contributions receivable are due as follows as of December 31:

| | <u>2020</u> | <u>2019</u> |
|-----------------|-------------|-------------|
| Due in one year | \$ 102,717 | \$ 26,184 |

NOTE E - MORTGAGE AND NOTES PAYABLE

Mortgage and notes payable consist of the following at December 31:

| | <u>2020</u> | <u> 2019</u> |
|---|----------------|--------------|
| 5.80% mortgage payable, secured by building | \$ 627,542 | \$ 642,980 |
| Tri-CAP note, unsecured | <u>100,000</u> | 100,000 |
| | \$ 727,542 | \$ 742,980 |

The Tri-CAP Note will be paid upon closing of the Project (see Note I) affordable housing financing sources to the extent qualified as costs of the affordable housing portion of the Project. If the Project does not proceed because of the termination or lapse of the Special Permit granted to the Project by the City of Malden (or any successor permit for an affordable housing Project), then, for the 180 day period following such termination or lapse, the LLC shall not make any distributions of cash or return capital proceeds to its members and shall have the option (but not the obligation) to pay the balance then due and owing under the Tri-CAP note.

At the end of the 180 day period if the Tri-CAP Note is outstanding, to the extent the Tri-CAP Note is not paid from Project financing sources, whether or not the Project is modified or abandoned by the Organization or the LLC as permitted, then the Tri-CAP Note will be paid of any distributions of excess cash or capital proceeds of the LLC to the members of the LLC, pari passu with the existing Organization expenses and any other capital contributions to the LLC. The Organization's capital contributions as of December 31, 2020 are \$50,000.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE E – MORTGAGE AND NOTES PAYABLE - CONTINUED

Principal payments due on the above debt are as follows:

| 2021 | \$ 17,082 |
|------------|------------|
| 2022 | 17,968 |
| 2023 | 18,901 |
| 2024 | 19,882 |
| 2025 | 20,913 |
| Thereafter | 632,796 |
| Total | \$ 727,542 |

NOTE F – NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions as of December 31, 2020 and 2019 consist of the following:

| | <u>2020</u> | <u>2019</u> |
|----------------------------------|---------------------|-------------------|
| Building Fund (Capital Campaign) | <u>\$ 1,413,293</u> | \$ <u>492,153</u> |

During the years ended December 31, 2020 and 2019, net assets with donor restrictions were released from restrictions by incurring expenses satisfying the purpose and/or time restriction specified by donors as follows:

| | <u>2020</u> | <u>2019</u> |
|----------------------------------|-------------|-------------|
| Building Fund (Capital Campaign) | \$ 113,009 | \$ 78,990 |

NOTE G – DONATED GOODS AND SERVICES

The value of donated goods and services are reported in the accompanying financial statements as donated goods and services revenue with offsetting expenses included in program expenses. For the years ended December 31, 2020 and 2019, donated goods and services are as follows:

| | <u> 2020</u> | <u>2019</u> |
|-----------------------|-----------------|-----------------|
| Rent | \$ 8,800 | \$ 8,800 |
| Parking | 24,356 | 24,356 |
| Pantry/meals | 1,152,759 | 1,133,978 |
| Professional services | 8,760 | 19,116 |
| Restaurant meals | 103,058 | 72,556 |
| Program supplies | 4,380 | 8,385 |
| Clothing | 25,202 | 13,545 |
| | \$ 1,327,315 | \$ 1,280,736 |

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE H – RETIREMENT PLAN

The Organization maintains a SIMPLE-IRA retirement plan for eligible employees. The Organization makes a matching contribution to the account of each eligible employee who is employed at the company at year end up to 3% of the employee's salary earned during the year. Expenses related to the plan for the years ended December 31, 2020 and 2019 was \$3,120 and \$3,146, respectively.

NOTE I – LEASE COMMITMENTS

The Organization leased office and warehouse space in separate locations in Malden, Massachusetts under non-cancellable operating leases expiring December 2020.

The Organization also leases space at a church in Malden on a tenant at-will basis.

Rent expense was \$12,000 and \$12,565 for the years ended December 2020 and 2019 respectively.

Future minimum lease payments for the years ending December 31 are as follows:

NOTE J – ACQUISTION OF 54 EASTERN AVE MALDEN LLC

On August 14, 2013, the Organization and Tri-City Community Action Program, Inc. (Tri-CAP) created a limited liability company to purchase a building at 54 Eastern Avenue in Malden, Massachusetts with a purchase price of \$750,000. The limited liability company formed was 54 Eastern Ave Malden, LLC. The Organization's initial interest in the jointly created LLC was 46.7% of the LLC.

On April 23, 2015, Tri-CAP filed for Chapter 11 bankruptcy in the US Bankruptcy court for the District of Massachusetts. On August 27, 2015, the Organization and Tri-CAP entered into an agreement in which Tri-CAP redeemed its remaining interest in the LLC for a promissory note in the agreed-upon amount of \$100,000 payable on certain conditions. The Bankruptcy Court approved the agreement on September 17, 2015. As a result of the acquisition, the Organization is expected to continue the project of developing affordable apartments, administrative offices, a food pantry, dining room, and kitchen on the property (the Project) (See Note E).

The Organization maintains its cash in accounts that are federally insured. At times, the balances in the insured accounts may exceed federal limits. The Organization has not experienced any losses in such accounts and does not believe it is exposed to any significant credit risks.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE K - CONTINGENCIES

Periodically, the Organization may be involved in various claims and legal actions arising in the normal course of operations. In the opinion of Management, based upon current facts and circumstances and on consultation with legal counsel, losses, if any, from those matters, are covered by insurance or are immaterial to the financial position of the Organization.

NOTE L - SUBSEQUENT EVENTS

The Organization is conducting a capital campaign in conjunction with the construction of a new facility to be located at the current address. As of June 2021, the Organization moved to temporary locations while the new facility is under construction.

The facility construction is in collaboration with Metro North Housing (MNHC), which will provide 14 low-income studio units. The expected cost of the facility is \$9,100,000. The Organization portion is \$4,310,000. The Organization has a financing commitment of \$1,850,000 with Century Bank. Construction is expected to commence in December 2021.

Management has evaluated subsequent events through January 14, 2022, the date the financial statements were approved and authorized for issuance by management, and determined that, other than as disclosed herein, there are no subsequent events that would require recognition or disclosure in the notes to the financial statements.

The impact of the COVID-19 pandemic continues to evolve as of the date of these financial statements. Management cannot reasonably estimate the duration or the financial impact of the outbreak. Management is taking steps to mitigate the negative effects of COVID-19 on its operations.